Front cover:
Sea kelp found off the eastern U.S. coast.

Boat Meadow Creek in Eastham near one of the Center’s water quality monitoring stations.
Dear Members and Friends;

Twenty years ago, world leaders from over 175 countries convened the first United Nations Earth Summit in Rio de Janeiro, and adopted global strategies to “save the environment.” Ten years ago, they reconvened with a different focus – to create sustainable and healthy communities which have the resources to save the environment. This June, world leaders will come together once again in Rio, with a new emphasis on building sustainable “green” economies that save both the environment and humanity.

How do these global trends and concepts relate to you and me and the Center for Coastal Studies?

Just as world leaders have evolved in their thinking and priorities, so have we at the Center. Our staff includes some of the world’s most respected marine mammalogists, who have devoted decades to understanding and protecting endangered whales including the humpback and North Atlantic right whale. Our focus on saving individual species of whales has also broadened to understanding the larger ocean and coastal ecosystems which sustain them. For us, the “green economy” means organizing an innovative aquaculture project in Truro and Provincetown that will create local jobs and food and serve as a model for others; and working to create the Nation’s first comprehensive Ocean Management Plan. It means making our years of unique whale databases available to managers and climate scientists, to help them understand the extent and impact of climate change on our local ocean and coastal ecosystems and communities, and then plan accordingly for the future. For as many accomplishments and contributions that the Center for Coastal Studies has made on behalf of the global ocean, the challenges ahead are even more serious. Yet I know my colleagues here are unwaveringly committed and convinced that we can make a difference in both our own ocean neighborhood and with larger global solutions. I hope that you share our convictions and will join us often in the coming year and lend your support whenever possible.

Thank you.

Richard Delaney
President and CEO
Reliable data are the foundation for protecting people and wildlife.

Climate change is a global issue, but it must and will be solved locally and regionally. A 2011 report on the concerns of government officials in the Northeast revealed an urgent need for local scientific data which can be used to identify and protect vulnerable resources and plan for the future.

Pictured above, a stretch of beach along Cape Cod Bay shows the effects of storms and erosion. Using new technology, the Center’s marine geologists are measuring beaches, offshore sites, and the sea floor, and comparing their data to historical surveys dating back as far as the 1880s. Their findings on erosion rates, along a 30-mile stretch of beach, and the movement patterns of sand, will aid in planning for flood prevention and erosion management.

The Center’s scientists are also examining 15 years of data on oceanographic conditions and whale populations. These data can help project the impacts of future climate change on whales and the ecosystem they depend on.
Clean water is the foundation for healthy communities and a healthy environment.

Cape Cod’s beaches and coastal waters generate at least $1 billion a year in economic activity. Tourism, recreational boating, recreational and commercial fishing and aquaculture drive the Cape’s economy. Pollution from septic systems, road runoff and residential and commercial fertilizer use threaten coastal waters. This pollution carries a large cost—the Cape is now facing a $4 - $8 billion price tag for wastewater management actions. The Center’s long-term monitoring of Cape Cod Bay makes us a key partner in protecting coastal waters and assessing the success of actions to reduce pollution. Pictured below, one of the Center’s citizen scientists at work. Each year we regularly test water at 50 locations on Cape Cod Bay, providing essential criteria to guide initiatives to improve and protect coastal water quality. We are now expanding the program to include Nantucket Sound, where almost no baseline data exists, and to test for the presence of pharmaceutical compounds—a growing threat.

Teaching the next generation about the importance of clean water is critical to inspiring future stewards of the Cape’s fragile environment. Our classroom and field program for 5th and 6th graders now involves 450 local students in seven public schools.
A healthy environment is the foundation for thriving communities and a robust economy.

The Center’s commitment to preserving natural resources allies us with partners from governments, industries, research groups, fishermen, community groups, and many others. Deteriorating environments of any nature – air, water or land – are a detriment to community growth and stability. Working together helps us bridge differences and create solutions that will protect the environment, improve industry practices and plan responsibly for the future. Above, commercial fisherman and Center research partner Ernie Eldredge hauling a fish weir in Nantucket Sound. The Center has teamed with the Towns of Truro and Provincetown and local shellfish growers to map and identify the best site for a new sustainable community aquaculture area in Cape Cod Bay. The project is creating up to 50 sites, potentially providing jobs for 50 local growers to raise oysters, surf clams and other species. Our scientists also work with the fishing industry and government agencies to reduce whale entanglement in fishing gear and marine debris. Our goal is to find solutions that protect wildlife and sustain communities.
## Financial highlights

### Income Statement

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
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</thead>
<tbody>
<tr>
<td>Current Assets</td>
<td>591,238</td>
<td>623,606</td>
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<td>Land, Buildings &amp; Equipment</td>
<td>3,035,397</td>
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<tr>
<td>Dock Rights</td>
<td>250,000</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$3,876,635</strong></td>
<td><strong>$4,041,802</strong></td>
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<tr>
<td>Current Liabilities</td>
<td>142,980</td>
<td>126,896</td>
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<td>Long-term Liabilities</td>
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<td>426,059</td>
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<tr>
<td>Net Assets</td>
<td>3,322,909</td>
<td>3,488,857</td>
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<tr>
<td><strong>Total Liabilities &amp; Net Assets</strong></td>
<td><strong>$3,876,635</strong></td>
<td><strong>$4,041,812</strong></td>
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### Revenues and Expenses

#### Revenues:

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<thead>
<tr>
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<tbody>
<tr>
<td>Membership and Contributions:</td>
<td>506,523</td>
<td>400,951</td>
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<tr>
<td>Grants</td>
<td>680,495</td>
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<td>Contracts</td>
<td>865,468</td>
<td>734,925</td>
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<tr>
<td>Earned Income</td>
<td>4,916</td>
<td>73,015</td>
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<td><strong>Total Revenues</strong></td>
<td><strong>$2,057,402</strong></td>
<td><strong>$2,226,350</strong></td>
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#### Expenses:

<table>
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<tr>
<th></th>
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<th>2010</th>
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<tbody>
<tr>
<td>Program</td>
<td>$ 1,718,318</td>
<td>1,788,823</td>
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<td>Administration</td>
<td>337,113</td>
<td>444,929</td>
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<tr>
<td>Fundraising</td>
<td>167,919</td>
<td>106,832</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$ 2,223,350</strong></td>
<td><strong>$2,340,584</strong></td>
</tr>
</tbody>
</table>

### Revenues & Expenses by Category

**2011**
- **Contracts**: 42%
- **Grants**: 33%
- **Membership & Contributions**: 24%
- **Earned Income**: 1%
- **Programs**: 77%
- **Administration**: 15%
- **Fundraising**: 8%

**2010**
- **Contracts**: 33%
- **Grants**: 46%
- **Membership & Contributions**: 18%
- **Earned Income**: 3%
- **Programs**: 76%
- **Administration**: 19%
- **Fundraising**: 5%
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